

**CARTS**  
**Transportation Development Plan RFP**  
**RFP-2021-138-TDP**  
**Pre-submittal Meeting**  
**December 8, 2021, 2 PM**  
**Attendees**

**CARTS staff:**

Dave Marsh, General Manager  
Ed Collins, Project Manager  
Adrian Elliott, Director of IT Services

**In-person attendees:**

Ken Hosen, KFH Group  
Dan Malsom, Kimley-Horn  
Nathan Chadwick, Kimley-Horn

**On-line attendees:**

Scott Boone  
Baird Bream  
Shannon Barrientes  
Megan McPhilimy  
Kathy Chambers, Moore & Associates  
Kelli Williams  
Bennett Love, RS&H  
Marcela Aguirre  
Christy Campol, RLS & Associates  
Meredith Green, Nelson Nygaard